Contents

		Introduction	4–5				
		Working with words	Business communication skills	Language at work	Practically speaking	Case study	Outcomes – you can:
1	Connections 6-13	Describing cross-cultural experiences keep an open mind, read a situation, etc. VIDEO	Meetings Reporting back on research	Tenses review	Introducing yourself to a group	Case study Planning for expansion	describe cross-cultural experiences report back on research use tenses appropriately introduce yourself to a group
2	Careers	Comparing career paths and choices move on to, keep in with, broaden your horizons, etc. VIDEO	Meetings Managing the discussion Sharing ideas	Expressing attitudes to the past	Getting your point across	Case study Establishing a career review process	talk about career paths and choices manage the discussion in a meeting and share ideas express attitudes to the past get your point across
3	Change 22-29	Discussing working practices implement, transform, give the option, etc. VIDEO	Presenting Giving a formal presentation	Speculating about future changes	Showing understanding	Case study Planning office space	discuss working practices give a formal presentation speculate about future changes show understanding
4	Risk 30–37	Talking about different kinds of risk predict, minimize, run the risk of, risk- averse, etc. VIDEO	Telephoning Taking part in a teleconference	Referencing using pronouns	Establishing rapport and showing interest	Case study Tackling risks	talk about different kinds of risk take part in a teleconference reference appropriately establish rapport and show interest
5	Teamwork 38–45	Exploring team relationships cope with, steer clear of, tread carefully, etc. VIDEO	Negotiating Dealing with conflict	Adding emphasis using fronting, cleft sentences, adverbs, and phrases	Responding to feedback	Case study Developing a teamwork ethos	talk about team relationships deal with conflict in negotiations add emphasis appropriately respond to feedback
6	Progress 46–53	Discussing factors for success look beyond, undergo change, boost earnings, etc.	Meetings Problem-solving Brainstorming ideas	Using adverbs to qualify attitudes	Using vague language	Case study Handling rapid growth and progression	discuss factors for success solve problems and brainstorm ideas during meetings use adverbs to qualify attitudes appropriately use vague language

VIDEO: This section of the unit has a video clip linked to the topic.

		Working with words	Business communication skills	Language at work	Practically speaking	Case study	Outcomes – you can:
7	Learning 54–61	Talking about training and learning performance management, skills deficit, generic training, etc. VIDEO	Telephoning Communication strategies	Using participle clauses and 'the future in the past'	Expressing dissatisfaction	Case study Tackling the skills shortage	talk about training and learning use communication strategies on the telephone use participle clauses and 'the future in the past' appropriately express dissatisfaction
8	Performance 62–69	Discussing employer / employee expectations make a contribution to, seek out opportunities, etc.	Presenting Giving an impromptu presentation	Using questions	Dealing with difficult questions	Case study Increasing staff and customer satisfaction	talk about employer / employee expectations give an impromptu presentation use questions effectively deal with difficult questions
9	Resources	Talking about resources knowledge base, sustainability, return on investment, etc.	Meetings Discussing options and reaching decisions	Using conditionals	Dealing with misunderstandings	Case study Starting a CSR project	talk about resources discuss options and reach decisions in meetings use conditionals effectively deal with misunderstandings
10	Leadership 78–85	Talking about leadership styles collaborative, people-focused, etc. VIDEO	Meetings Giving a briefing on change	Distancing and depersonalizing using the passive	Expressing personal views	Case study Dealing with the challenges of leadership	talk about leadership styles give a briefing on change at a meeting use the passive to depersonalize and distance yourself from information express personal views
11	Values 86–93	Talking about values hold ourselves accountable to, etc.	Negotiating Reaching agreement	Using inversion for emphasis	Raising a difficult point	Case study Developing ethically- responsible policies	talk about values reach an agreement in a negotiation use inversion for emphasis raise a difficult point
12	Persuasion 94–101	Talking about how we are persuaded and influenced appeal to, be taken in by, aspirational, etc. VIDEO	Presenting Selling an idea	Using discourse markers	Giving and responding to compliments	Case study Initiating an expansion programme	talk about persuasion give a presentation to sell an idea use discourse markers appropriately give and respond to compliments
		Practice files Language refe Useful phrases			ation files 136- cripts 150-167		