## Contents

		Introduction	4-5				
		Working with words	Business communication skills	Practically speaking	Language at work	Case study	Outcomes – you can:
1	First impressions [6-11]	Talking about first impressions professionalism, reputation, innovation, etc. VIDEO	Exchanging information Introducing your- self by email Making a follow-up call Arranging to meet	Exchanging contact details	Present simple and continuous	Making business connections	talk about first impressions introduce yourself by email make a follow-up call arrange to meet a business contact exchange contact details talk about your work and company
2	Motivation	Motivation incentive scheme, annual bonus etc. VIDEO	Socializing Making small talk	Exiting a conversation	Question form review	Solving staffing problems	talk about motivation at work     make small talk     exit a conversation politely     use questions to find out information and develop conversation
3	On schedule	Managing projects unrealistic budget, ahead of schedule, budget constraints, etc.	Meetings Asking for and giving an update Making suggestions VIDEO	Catching up with colleagues	Present perfect and past simple	Organizing a road show	talk about managing projects     ask for / give an update in a meeting     make and respond to suggestions     catch up with colleagues     update on current projects
4	New ideas	Ideas and innovations technological breakthrough, revolutionary idea, etc.; phrasal verbs	Presenting Presenting an idea, product or service VIDEO	Thanking and responding	Present, past and future ability	Investing in a new idea	talk about ideas and innovations present an idea, product or service thank someone and respond to thanks talk about present, past and future ability
5	Customer service 30–35	Customer service courteous, sub- standard; etc. VIDEO	Exchanging information Dealing with customers	Reassuring and sympathizing	Direct and indirect questions	Dealing with customer service problems	talk about customer service deal with customers reassure and sympathize use direct and indirect questions to deal with customers
6	Ethical business 36–41	Ethical business act responsibly, reduce the impact; credibility, etc. VIDEO	Presenting Explaining plans and arrangements Inviting and recommending	Responding to spontaneous invitations	Talking about the future	Promoting ethical business	talk about ethical business     explain plans and arrangements     invite and recommend     respond to spontaneous invitations     talk about the future
7	Making decisions	Personality and decision-making rational, instinctive; consider all the options, etc.	Meetings Participating in a decision-making meeting	Talking about social plans	Countability Expressing quantity	Resolving an expansion crisis VIDEO	talk about personality and decision- making     participate in a decision-making meeting     talk about social plans     talk about improving services and facilities
8	Outsourcing 48-53	Outsourcing offshore location; streamline operation, achieve lower overheads, etc.	Presenting Presenting factual information VIDEO	Apologizing and responding	The passive	Making a case for outsourcing	talk about outsourcing     present factual information     apologize and respond to apologies     talk about a law or regulation in your country

		Working with words	Business communication skills	Practically speaking	Language at work	Case study	Outcomes – you can:
9	Employees 54–59	Changing jobs Keeping staff early retirement, relocation; job mobility, etc.	Meetings Negotiating solutions VIDEO	Making and responding to quick requests	First and second conditionals	Negotiating a repatriation package	talk about changing jobs talk about ways of keeping staff negotiate solutions make and respond to quick requests negotiate a secondment
10	New business 60–65	Starting up a new business gap in the market, etc.; adverb + adjective VIDEO	Socializing Asking about work and life Asking a favour	Avoiding saying 'no'	Present perfect simple and continuous	Using contacts to help in business	talk about starting up a new business ask about work and life ask a favour avoid saying 'no' talk about activities and results
11	Communications  66–71	Communications collaborate with, have access to, etc.; word families	Meetings Explaining procedures Teleconferencing VIDEO	Dealing with situations on the phone	Modal verbs  – obligation and prohibition	Solving a communication problem	talk about communications     explain procedures     use teleconferencing phrases     deal with situations on the phone     talk about obligations at work
12	Change <b>72–77</b>	Talking about change resist, react, ambivalent, etc.; phrasal verbs	Presenting Presenting future plans VIDEO	Being negative diplomatically	Future continuous, future perfect and probability	Increasing operational efficiency	talk about change present future plans be negative diplomatically talk about future activities and developments
13	Facts and figures	Numbers and trends just over, slightly less than; rise substantially, etc. VIDEO	Exchanging information Asking for and explaining factual and numerical information	Talking about news at work	Reported speech review	Reaching target markets online	talk about numbers and trends ask for and explain factual and numerical information talk about news at work report what someone has said
14	Culture 84–89	Cultural differences hierarchical, risk- taking; sensitive to, etc. VIDEO	Exchanging information Narrating past events Giving explanations	Talking about films, TV and books	Narrative tenses – past continuous, past simple and past perfect	Investigating an intercultural communication problem	talk about cultural differences narrate past events give an explanation talk about films, TV and books talk about past events
15	Performance 90–95	Staff appraisals monitor performance, assessment criteria, etc.; phrasal verbs VIDEO	Meetings Discussing and evaluating performance	Making people feel relaxed	Third and mixed conditionals Perfect modals	Overcoming business setbacks	talk about staff appraisals     discuss and evaluate     performance     make people feel relaxed     talk about hypothetical past     events
16	Career breaks 96–101	Taking a career break perspective, career development, etc VIDEO	Presenting Presenting a personal case	Talking about taking time off	-ing form and infinitive	Applying for a community placement	talk about taking a career break present a personal case talk about taking time off review your situation at work
		Practice files Useful phrases		ormation files dio scripts	136–149		

VIDEO: This section of the unit has a video clip linked to the topic.